ITEM NO: 7b Supp 2

DATE OF MEETING <u>October 22, 2013</u>

#### 2014-2018 Draft Plan of Finance

October 22, 2013



#### **Topics**

- Background and Assumptions
- 2014-2018 Capital Funding
- Forecasted Debt Service Coverage
- Finance Activity for 2014



# Draft Plan of Finance 2014-2018

- Each year at the end of the budget process, staff provides a summary five-year Port-wide capital funding plan (The Draft Plan of Finance). The 2014-2018 Plan is based on:
  - Division capital improvement plans (CIPs) discussed with the Commission on October 1, 2013
  - Division operating budgets discussed with the Commission on October 8, 2013
    - Airport is a self-funding operation
    - Seaport operating income supports its CIP
    - Real Estate is supported by the tax levy
  - 2014 operating budgets are the basis of the 5-yr operating forecast



## **Debt Service Coverage**

- The Plan is developed to adhere to the Port's financial management policies for prudent cash reserves and leverage
  - Operating funds maintain a minimum of 9 months O&M:
    - 6 months operating and maintenance (O&M) expenses in the general fund
    - It months O&M expenses in the airport development fund
  - Maximum 75% of tax levy used to pay General Obligation bonds debt service
  - Net income provides Revenue bonds coverage:
    - 1.50x debt service for Seaport debt
    - 1.25x debt service for Airport debt
  - Tax levy is sufficient to fund levy planned levy uses



# **Funding Sources**

- The Draft Plan of Finance includes funding from:
  - Net operating income (after payment of revenue bond debt service)
  - Operating fund balances (above minimum requirement)
  - Existing and future revenue bond proceeds
  - Passenger Facility Charges
  - Customer Facility Charges
  - Grants
  - Tax levy



# **Aviation Capital Funding 2014-2018**

• The Airport funding plan is based on the SLOA III airline agreement

|                                       | <u>2014-2018</u>   |
|---------------------------------------|--------------------|
| Aviation Funding Sources              | <u>(\$million)</u> |
| Net income                            | 155.6              |
| Tax levy <sup>(1)</sup>               | 3.5                |
| Grants                                | 169.0              |
| Passenger Facility Charge             | 135.7              |
| Customer Facility Charge              | 4.3                |
| Existing revenue bond proceeds        | 21.9               |
| Future bond proceeds                  | 1,041.1            |
| TOTAL                                 | 1,531.3            |
|                                       |                    |
| Aviation CIP                          |                    |
| Committed                             | 1,087.3            |
| Business Plan Prospective             | 444.0              |
| TOTAL                                 | 1,531.3            |
|                                       |                    |
| (1) Highline Schools noise insulation |                    |



## Seaport Capital Funding 2014-2018

|                                | <u>2014-2018</u><br><u>(\$million)</u> |
|--------------------------------|--|
| Seaport Funding Sources        |  |
| Net income                     | 135.6                                  |
| Operating funds                | 105.3                                  |
| Grants                         | 1.0                                    |
| Tax levy <sup>(1)</sup>        | 1.6                                    |
| Existing revenue bond proceeds | 10.9                                   |
| Future revenue bond proceeds   | <u> </u>                               |
| TOTAL                          | 330.1                                  |
|                                |  |
| Seaport CIP                    |  |
| Committed                      | 82.7                                   |
| Business Plan Prospective      | 182.1                                  |
| Additional Available Capacity  | 65.2                                   |
| TOTAL                          | 330.1                                  |
|                                |  |

(1) Argo Yard Roadway – portion funding Port asset



#### **Real Estate Capital Funding 2014-2018**

|   | <u>2014-2018</u><br>(\$million) |
|---|---------------------------------|
| Real Estate Funding Source  |                                 |
| Tax levy  | 52.2                            |
| Net Income and General Fund Balance (1)   | 0.7                             |
| ADF Fund Balance (1)  | 1.5                             |
| Existing revenue bond proceeds  | 0.7                             |
| TOTAL   | 55.1                            |
|   | _                               |
| Real Estate CIP   |                                 |
| Committed   | 34.0                            |
| Business Plan Prospective   | 21.1                            |
| TOTAL   | 55.1                            |
| (1) Includes funding from Seaport & Aviation division operating funds for allocated |                                 |
| Pier 69 capital spending  |                                 |



### **Corporate Capital Funding 2014-2018**

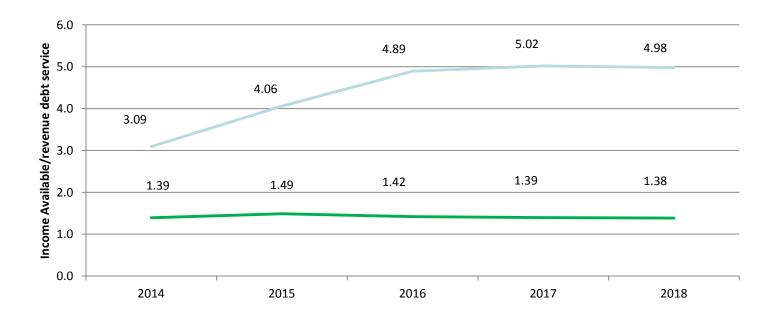
|   | <u>2014-2018</u><br>(\$million) |
|---|---------------------------------|
| Corporate Funding Sources   |                                 |
| Airport Development Fund  | 36.2                            |
| Seaport General Fund  | 8.0                             |
| Real Estate General Fund  | 1.9                             |
| Tax levy <sup>(1)</sup>   | 0.4                             |
| TOTAL   | 46.4                            |
|   |                                 |
| Corporate CIP   |                                 |
| Committed   | 25.1                            |
| Business Plan Prospective   | <u>21.3</u>                     |
| TOTAL   | 46.4                            |
|   |                                 |
| (1) Corporate capital spending allocated to the Real Estate division after the Real Est | state                           |

general fund no longer meets minimum fund balance requirement.



#### Revenue Bond Debt Service Coverage 2014-2018 Port-Wide Forecast

**Revenue Bond Debt Service Coverage** 



All Revenue Bond Debt

First Lien

Port

## **2014 Planned Finance Activity**

- Airport bond issue to fund project spending
  - \$200 \$400 million
  - Provides for 1-2 years of bond proceeds
  - First new bond funding since 2010
- Monitor existing debt for refunding opportunities



#### **Appendix: Revenue Bond Coverage Calculation**

- Calculation of coverage on all revenue bonds
  - Management tool
  - Not a legal requirement
- Operating divisions meet their management coverage targets
- Tax levy after G.O. debt service can legally be used to pay operating expenses regardless of how the levy is actually used
- PFCs and CFCs are used to pay revenue bond debt service reducing the debt service paid from revenue

| \$ million                                       | <u>2014</u> |
|--|-------------|
|  |             |
| Net Operating Income                             | 223.5       |
| Adjustments for non-pledged revenues and non-ops | (3.4)       |
| Pledged net revenues                             | 220.1       |
| Tax Levy available to off-set operating expenses | 19.1        |
| Available for debt service                       | 239.3       |
|  |             |
| First Lien                                       | 77.3        |
| Intermediate Lien                                | 129.9       |
| Subordinate Lien                                 | 18.3        |
| Total Revenue Bond Debt Service                  | 225.5       |
| PFC & CFC applied to pay debt service            | (53.5)      |
| Net Revenue Bond Debt Service                    | 172.0       |
|  |             |
| Total Revenue Bond Coverage                      | 1.39        |

